



# FY2022 Detroit Continuum of Care Project Priority Ranking List September 15, 2022

## Notification of Acceptance of Project for Submission to HUD

This document serves as notice that all renewal and new projects listed on the accompanying project priority listing have been accepted by the CoC for submission to HUD as a part of the FY2022 Continuum of Care application. These projects will be submitted to HUD by September 30, 2022 in rank order as given in the accompanying list. This document was made available on the website of the Collaborative Applicant, the Homeless Action Network of Detroit (HAND) on September 15, 2022, and may be accessed [here](#). This list was also distributed via email to all project applicants.

## FY2022 Project Priority Ranking Policies

The Detroit CoC Board approved the FY2022 project priority ranking policies on July 11, 2022. These policies may be accessed from HAND's website [here](#). The policies are also provided at the end of this document, following the list of projects. Also given here are the recommendations made, and action taken, in response to this policy language:

### Final Ranking List Review and Recommendation

*Following the submission, review, and scoring of all renewal and new project applications.... The Values & Funding Priority Committee may recommend to the CoC board that a project(s) that would have been in Tier 2 because of the ranking policies instead be placed into Tier 1. If the Committee chooses to move a Tier 2 project up to Tier 1, it will need to provide rationale for the recommendation. The Committee will present its final recommended project ranking list to the CoC board in accordance with the timeframe required by HUD. The CoC board will make the final decision on the project ranking list.*

### Values & Funding Priorities Committee Recommendation

Following a review of the ranked projects, the Values & Funding Priorities Committee recommended that the Neighborhood Legal Services Joint Component TH-RRH project, which otherwise would have been ranked in Tier 2 be "bumped up" into Tier 1. This recommendation was made based on the following rationale:

- The Neighborhood Legal Services Michigan (NLSM) joint component TH-RRH project was initially funded with DV bonus money, and therefore exclusively serves people fleeing domestic violence
- NLSM has applied for new, DV bonus expansion funding for this renewal project
- Renewal projects in Tier 2 are at risk of not being selected by HUD for funding. If the renewal portion of this TH-RRH project is not selected, HUD will automatically not select the new expansion portion of this project
- Therefore, moving this renewal project into Tier 1 increases the likelihood that the new funding in Tier 2 may also be selected

The CoC Board approved this recommendation.

## Additional Tie-Breaking Criteria

The project ranking policies finalized in July provided up to three tie-breaking criteria in instances when projects had the same performance on the ranking factor. Unexpectedly, this year we had to implement 4th and 5th tie-breaking criteria for the first three renewal PSH projects listed. These 4th and 5th tie breaking criteria were not initially in the ranking policies, but have been approved by the Values and Funding Priorities Committee. The 4<sup>th</sup> tie-breaking criteria is the percentage earned on component 2A (Housing Retention), and the 5<sup>th</sup> tie-breaking criteria is the percentage earned on component 2B (Utilization Rates).

### FY2022 Reallocation Policies

The Detroit CoC Board approved the FY2022 project priority ranking policies on July 11, 2022. These policies are in the document linked above and included at the end of this document. In FY2022 two renewal projects fell below threshold and would have been reallocated but all were granted an appeal. No agencies voluntarily relinquished their grants nor did the CoC board identify other projects for reallocation. Therefore, no projects were reallocated in FY2022.

### Acceptance of Projects for Ranking and Submission to HUD

#### **Renewal Projects**

Renewal project applications were due to the Collaborative Applicant on June 22, 2022. The renewal projects were reviewed and scored according to established scoring criteria and received their project scores on August 17, 2022. Following receipt of renewal project scores, projects could submit an appeal in accordance with the [appeals policies](#). Renewal projects were ranked following the completion of the appeals process.

#### **New Projects: CoC Bonus**

CoC Bonus project applications were due to the Collaborative Applicant on August 3, 2022. Depending on the project type, the CoC board considered applications applying for CoC Bonus funding to also be submitted under the Supplemental Unsheltered Notice of Funding Opportunity (SNOFO).

Application Due Date	Number of Applications Submitted	Number of Applications Approved for Submission to HUD with CoC Bonus	Number of Applications Rejected	Number of Applications Approved for Submission Under SNOFO
8/3/2022	8	4	2	2

#### **New Projects: Domestic Violence Bonus Funding**

Applications for Domestic Violence Bonus funding were due to the Collaborative Applicant on August 3, 2022.

Application Due Date	Number of Applications Submitted	Number of Applications Approved for Submission to HUD with DV Bonus funding	Number of Applications Rejected
8/3/2022	2	2	0

HUD may choose to fund the Domestic Violence Bonus projects using either Domestic Violence Bonus funding or CoC Bonus funding. If the project is funded with Domestic Violence Bonus funding, all other projects ranked below this project will move up on the ranking list.

### New Project Funding Available and Requested

The table below demonstrates the total amount of new funding available to the CoC and the total amounts requested.

	<b>Total Amount Available</b>	<b>Total Amount to be Submitted to HUD</b>	<b>Balance Not Being Requested</b>
CoC Bonus	\$1,651,973	\$1,651,973	\$0
Domestic Violence Bonus	\$3,303,974	\$1,295,223	\$2,008,724

### CoC Planning Funding Requested

CoC Planning funding is available to the Homeless Action Network of Detroit to allow it to fulfill its role as the Collaborative Applicant. These funds are separate from funds used to fund other CoC programs and may only be granted to the CoC's Collaborative Applicant. The final amount of CoC Planning that will be applied for in FY2022 will not exceed \$991,184, the total amount of CoC Planning funding available.

**Final FY2022 Project Priority Ranking List**

Ranking #	Applicant Name	Project Name	Project type	Total CoC Request	Cumulative Total	Total % earned on Component 2	1st Tie breaker: Overall % earned on application	2nd tie-breaker: % earned on 1A	3rd tie-breaker: % earned on 1B	4th tie-breaker: % earned on 2A	5th tie-breaker: % earned on 2B	Tie breaker for Infrastructure project-specific score (Comp. 8 & 9)
	<b>TIER 1 PROJECTS</b>											
	<b>RANKING POLICY #1: Renewal CoC</b>											
1	Community & Home Supports	Coordinated Assessment & Navigation Project	CE-SSO	847,538	847,538		100%					100%
2	Homeless Action Network of Detroit	HMIS	HMIS	390,233	1,237,771		100%					100%
3	Southwest Counseling Solutions	CE Consolidation	CE-SSO	959,341	2,197,112		82%					
	<b>RANKING POLICY #2: Renewal Projects Without 12 Months Operation by 12/31/2021</b>											
4	Ruth Ellis Center, Inc.	Clairmount Center	PSH	221,848	2,418,960		100%					
5	Neighborhood Service Organization	The Clay Apartments PSH	PSH	530,359	2,949,319		97%					
6	ACCESS	Rapid Rehousing for DV	PSH	327,227	3,276,546		N/A					
7	Alternatives For Girls	DV Bonus TH-RRH	TH-RRH	565,704	3,842,250		100%					
	<b>RANKING POLICY #3: Renewal Permanent Supportive Housing</b>											
8	Cass Comm. Social Services	Scott Permanent Supportive Housing	PSH	230,843	4,073,093	100%	100%	100%	100%	100%	93%	
9	Community & Home Supports	Permanent Community Home Support I	PSH	586,280	4,659,373	100%	100%	100%	100%	98%	101%	
10	Cass Comm. Social Services	Brady Apartments (Cass Apartments)	PSH	543,596	5,202,969	100%	100%	100%	100%	98%	97%	
11	Cass Comm. Social Services	Thomasson Apartments	PSH	177,318	5,380,287	100%	95%	100%	83%			
12	Travelers Aid Society of Metro. Detroit	BEIT	PSH	1,060,526	6,440,813	100%	90%	88%	76%			
13	COTS	Buermeyer Manor	PSH	154,194	6,595,007	100%	86%	82%	92%			
14	Detroit Wayne Integrated Health Network	Detroit Central City Rental Assistance Program	PSH	397,015	6,992,022	100%	81%	25%	74%			
15	Neighborhood Service Organization	NSO/COTS	PSH	125,832	7,117,854	99%	97%	75%	88%			
16	Neighborhood Service Organization	FUSE	PSH	266,418	7,384,272	98%	98%	75%	100%			
17	Neighborhood Legal Svcs Michigan	Project Hope II	PSH	852,447	8,236,719	98%	96%	69%	88%			
18	MI Dept. of Health & Human Svcs	PSH Detroit	PSH	2,968,572	11,205,291	98%	91%	75%	82%			
19	Community & Home Supports	Permanent Community Home Support II	PSH	1,438,911	12,644,202	97%	98%	92%	100%			
20	Travelers Aid Society of Metro. Detroit	Infinity	PSH	1,147,342	13,791,544	97%	88%	70%	81%			
21	Neighborhood Legal Svcs Michigan	Project Hope	PSH	627,003	14,418,547	93%	92%	75%	94%			
22	Cass Comm. Social Services	Webb Street Permanent Supportive Housing	PSH	241,586	14,660,133	91%	96%	100%	100%			
23	Detroit Rescue Mission Ministries	Cornerstone PSH	PSH	1,473,257	16,133,390	91%	89%	55%	65%			
24	Detroit Wayne Integrated Health Network	Detroit Central City Permanent Housing	PSH	484,217	16,617,607	91%	84%	71%	93%			
25	Neighborhood Service Organization	Bell Supportive Housing Project	PSH	607,790	17,225,397	88%	91%	80%	75%			
26	Detroit Wayne Integrated Health Network	Southwest Solutions Matrix Rental Assistance Program	PSH	348,201	17,573,598	88%	91%	67%	62%			
27	Detroit Wayne Integrated Health Network	DCI/COTS Omega	PSH	546,536	18,120,134	86%	87%	78%	82%			
28	Cass Comm. Social Services	Travis Permanent Supportive Housing	PSH	429,971	18,550,105	83%	90%	71%	71%			
29	COTS	Pathways	PSH	853,814	19,403,919	83%	84%	46%	86%			
30	Southwest Counseling Solutions	Rental Assistance Consolidation	PSH	1,373,530	20,777,449	83%	79%	76%	81%			
31	Southwest Counseling Solutions	Leasing Assistance Consolidation	PSH	1,019,874	21,797,323	83%	78%	25%	81%			
32	Neighborhood Service Organization	Supportive Housing	PSH	403,493	22,200,816	81%	87%	100%	100%			
33	Wayne Metro. Comm. Action Agency	Detroit CoC PSH	PSH	1,160,269	23,361,085	81%	67%	52%	57%			
34	Central City Integrated Health	CoC PSH Program	PSH	1,231,435	24,592,520	69%	73%	83%	81%			
35	Mariners Inn	Mariners Inn Permanent Supportive Housing	PSH	249,927	24,842,447	66%	73%	67%	72%			
36	Central City Integrated Health	CoC PSH Bonus Program	PSH	706,449	25,548,896	66%	68%	57%	93%			
	<b>RANKING POLICY #5: Renewal Joint Component Transitional Housing-Rapid Rehousing *</b>											
37	Neighborhood Legal Svcs Michigan	Project First Steps	TH-RRH	157,694	25,706,590	100%	83%	45%	79%			
	<b>RANKING POLICY #4: Renewal Rapid Rehousing</b>											
38	Alternatives For Girls	Detroit Youth RRH	RRH	308,977	26,015,567	100%	93%	50%	90%			
39	Neighborhood Service Organization	RRH	RRH	331,234	26,346,801	95%	90%	78%	92%			

**Final FY2022 Project Priority Ranking List**

Ranking #	Applicant Name	Project Name	Project type	Total CoC Request	Cumulative Total	Total % earned on Component 2	1st Tie breaker: Overall % earned on application	2nd tie-breaker: % earned on 1A	3rd tie-breaker: % earned on 1B	4th tie-breaker: % earned on 2A	5th tie-breaker: % earned on 2B	Tie breaker for Infrastructure project-specific score (Comp. 8 & 9)
40	Neighborhood Legal Svcs Michigan	Project Permanency One	RRH	1,265,682	27,612,483	91%	91%	75%	94%			
41	Southwest Counseling Solutions	CoC RRH	RRH	425,535	28,038,018	83%	70%	52%	77%			
42	Neighborhood Legal Svcs Michigan	NLSM Cares (Tier 1)	RRH	156,950	28,194,968	81%	88%	73%	90%			
<b>Tier 1 Limit: \$28,194,968</b>												
<b>TIER 2 PROJECTS</b>												
42	Neighborhood Legal Svcs Michigan	NLSM Cares (Tier 2)	RRH	1,121,554	29,316,522							
<b>RANKING POLICY #6: Renewal Transitional Housing</b>												
43	Methodist Children's Home Society	TIPS	TH	362,392	29,678,914	88%	86%	36%	97%			
<b>RANKING POLICY #7: New CoC Bonus/Reallocation Projects</b>												
44	Wayne Metro. Comm. Action Agency	Detroit PSH Expansion	PSH	729,358	30,408,272		71.2%					
45	Neighborhood Service Organization	Bell PSH Expansion	PSH	709,364	31,117,636		95.3%					
46	Neighborhood Legal Svcs Michigan	Project Hope II Expansion	PSH	124,409	31,242,045		86.8%					
47	Homeless Action Network of Detroit	HMIS Expansion	HMIS	88,842	31,330,887		97.5%					
<b>RANKING POLICY #8: New Domestic Violence Bonus Projects</b>												
48	Freedom House	FreedomLives	TH-RRH	658,760	31,989,647		86.6%					
49	Neighborhood Legal Svcs Michigan	Project First Steps	TH-RRH	636,463	32,626,110		86.5%					

\*The Detroit CoC Board approved moving the NLSM renewal TH-RRH project, which would have otherwise been ranked into Tier 2, into Tier 1. This project was moved into Tier 1 to increase the likelihood that the new expansion portion of the project, ranked in Tier 2, may also be selected for funding.



# Detroit Continuum of Care

## FY2022 Detroit Continuum of Care Competition Project Priority Ranking and Reallocation Policies

July 2022

This document provides the policies by which projects seeking funding in the FY2022 Continuum of Care competition will be prioritized and ranked. This document also provides the policy that will guide reallocation for renewal projects.

### I. FY2022 Detroit Continuum of Care Project Priority Ranking Policies

#### A. Project Priority Ranking Order

The Detroit Continuum of Care (CoC) is required to prioritize and rank projects applying for Continuum of Care (CoC) funding in the annual CoC competition. Projects seeking renewal or new funding in the FY2022 CoC competition will be prioritized and ranked as follows.

**1.** The *CoC's renewal infrastructure projects* will be ranked first, by overall percentage scored on the renewal application, from highest to lowest, unless the project scores less than 90% on **both of the following**: Overall score and CAM Lead Agency or HMIS Lead Agency or Specific component, (Component 8 or Component 9). Projects scoring less than 90% on **both** components will be ranked with renewal Permanent Supportive Housing projects according to the project's overall score. For the purposes of project prioritization and ranking, "infrastructure projects" are defined as dedicated HMIS grants and Coordinated Entry Supportive Services Only (CE-SSO) grants.

**2.** *Renewal projects that have not yet completed one full calendar year of operations as of 12/31/2021* will be ranked in the following order by overall percentage scored on the application, from highest to lowest:

- a. PSH projects
- b. RRH projects
- c. TH-RRH projects
- d. CE-SSO projects
- e. Dedicated HMIS projects

*Note: This ranking order only applies to "stand-alone" renewal projects. Projects that received new expansion funding in FY2019 or FY2021 will be ranked as a renewal project according to project type in ranking order 3, 4, or 5.*

**3.** *Renewal Permanent Supportive Housing (PSH) projects* ranked by the percentage of points earned on Component 2 (Housing Performance & Quality), from highest to lowest, unless the project scores less than 90% on **all three of the following**: Overall score, Permanent Housing Placement or Retention (component 2A) and Average Utilization (component 2B). Projects scoring less than 90% on **all three** of these components will be ranked with renewal Rapid Rehousing projects according to the percentage of points earned on Component 2 (Housing Performance & Quality).

**4.** *Renewal Rapid Rehousing (RRH) projects* ranked by the percentage of points earned on Component 2 (Housing Performance & Quality), from highest to lowest, unless project scores less than 90% on **all three of the following**: Overall score, Permanent Housing Placement (component 2A) and Average Utilization (component 2B). Projects scoring less than 90% on **all three** of these components will be ranked with renewal Transitional Housing projects according to the percentage of points earned on Component 2 (Housing Performance & Quality).

5. *Renewal Joint Component Transitional Housing-Rapid Rehousing (TH-RRH)* projects, ranked by the percentage of points earned on Component 2 (Housing Performance & Quality), from highest to lowest, unless project scores less than 90% on **all three of the following**: Overall score, Permanent Housing Placement (component 2A) and Average Utilization (component 2B). Projects scoring less than 90% on **all three** of these components will be ranked with renewal Transitional Housing projects according to the percentage of points earned on Component 2 (Housing Performance & Quality).

6. *Renewal Transitional Housing (TH)* projects ranked by the percentage of points earned on Component 2 (Housing Performance & Quality), from highest to lowest, unless project scores less than 90% on **all three of the following**: Overall score, Permanent Housing Placement (component 2A) and Average Utilization (component 2B). Projects scoring less than 90% on **all three** of these components will be ranked at the bottom of the project ranking list by the percentage of points earned on Component 2 (Housing Performance & Quality).

7. *New, including new expansion project(s), created via reallocation and/or CoC Bonus* funds in the following order by overall project score:

- a. New or expansion PSH projects that, if funded, would bring additional units of PSH to the CoC, with a baseline goal of at least 40 new units.
- b. New or expansion PSH projects requesting supportive services funding only.
- c. Remaining new or expansion PSH projects.
- d. New or expansion RRH projects.
- e. Expansion Dedicated HMIS.
- f. New or expansion CE-SSO projects.

8. *New, including new expansion project(s), created via DV Bonus* funds in the following order by overall project score:

- a. New or expansion RRH or TH-RRH projects.
- b. New or expansion CE-SSO projects.

#### **B. Exclusion or Removal from Project Ranking List**

The Detroit CoC reserves the right to exclude or remove a renewal project from the project ranking list, and consequently not submit a project for renewal funding, in the event of written notification from the local HUD Field Office that the project has been out of compliance with regulatory or programmatic requirements and has made no progress on any corrective actions as required by HUD. Any renewal projects excluded or removed from the project ranking list will be reallocated to a new project(s).

#### **C. Consolidated Project Ranking**

Projects that submit as a consolidated project will be ranked as follows:

- The individual projects will be ranked according to individual project score; and
- The consolidated project will be ranked according to the highest scoring individual project included in the consolidation.

#### **D. Tiebreaking Criteria**

Tiebreaking criteria will be applied as follows:

Ranking order #1 (renewal Infrastructure projects):

1. First tiebreaker: the percentage earned on the project-specific scoring component (Component 8 or Component 9)
2. Second tiebreaker: renewal CE-SSO project(s) will be ranked above renewal HMIS projects, as CE-SSO projects provide direct services to people experiencing homelessness.

Ranking order #2 (renewals with less than 12 months operation):

1. First tiebreaker: the time the application was submitted to HAND, from first submitted to last.

Ranking orders #3, #4, #5, and #6 (renewal PSH, RRH, TH-RRH, and TH):

1. First tiebreaker: the overall percentage the project earned on its renewal application.
2. Second tiebreaker: the percentage earned on component 1A of the project performance in the local application (leaving with source of cash income).
3. Third tiebreaker: the percentage earned on component 1B of the project performance in the local application (leaving with source of non-cash income).

Ranking orders #7, #8 (new projects):

1. First tiebreaker for PSH, RRH, TH-RRH project applications: Percentage of points earned on past housing outcomes data. For new, non-expansion, projects this will be based on the narrative response given in the application as scored by the review committee. For expansion projects, this will be based on the score earned on component 2A of the renewal being expanded. Expansion projects still in first year of operation with no data for Component 2A will be ranked last within this tie-breaking group.

First tiebreaker for CE-SSO applications: Percentage of points earned on narrative response in the application on applicant experience in area of request as scored by the review committee.

2. Second tiebreaker for all applications: Percentage of points earned on Housing First response in the project application as scored by the review committee.

#### **E. Projects Straddling Tier 1/Tier 2**

If a project, once listed in ranked order, straddles the Tier 1/Tier 2 funding line with a portion of the project budget falling within Tier 1 and the remaining within Tier 2, the feasibility of the project to operate with only the Tier 1 amount will be determined as follows:

1. In the annual renewal application, agencies will indicate the minimum amount of funding needed for the renewal project to still be feasible.
2. The Values & Funding Priorities Committee will review this response for the project straddling the Tier 1/Tier 2 line and decide whether the project would be feasible at the reduced amount. If the Committee decides it will be feasible, the project will be submitted as is, straddling the Tier 1/Tier 2 line. If the Committee determines it would not be feasible, that project will be dropped down so that it is wholly in Tier 2, and the next ranked project will be moved up. The feasibility of this project will then be determined.
3. If an agency indicates a minimum amount needed to still be feasible exceeding the project's Tier 1 amount, that project will be automatically moved down into Tier 2, and the next ranked project will be moved up and the process given in #2 above will then be repeated with the next ranked project.
4. This process will continue until the following are realized:
  - a. All Tier 1 funds are allocated; OR
  - b. The amount of funds remaining in Tier 1 are a negligible amount. If this occurs, the CoC retains the discretion to allocate the remaining funds to another project in Tier 1 that can accept additional funds. The Collaborative Applicant will make a recommendation on this allocation; this recommendation will be reviewed and approved by the CoC Board before implementing.
5. If the amount remaining in Tier 1 is of such a small amount that no project indicates it would be feasible at that reduced amount, steps 2 through 4 will not apply, but rather the projects will be ranked according to their original ranked order.

#### **F. Renewal Project Threshold Score**

All projects applying for renewal funding will be evaluated and scored on a given point scale which will be given in the FY2022 CoC Application Policies. In the FY2022 competition, renewal projects must score at least 70% of the points possible in order to be placed on the project ranking list. Renewal projects that do not score at least 70% will be able to submit an appeal in accordance with the Appeals Policy. Projects should anticipate the 70% threshold may increase in subsequent competitions.

### G. Final Ranking List Review and Recommendation

Following the review, scoring, and appeals of renewal projects and board decisions on new project applications, a preliminary project ranking list will be developed in accordance with the above priority ranking order. This ranking list, with projects identified by name and type, will be reviewed by the Values & Funding Priorities Committee. The Values & Funding Priority Committee may recommend to the CoC board that a project(s) that would have been in Tier 2 because of the ranking policies instead be placed into Tier 1. If the Committee chooses to move a Tier 2 project up to Tier 1, it will need to provide rationale for the recommendation. The Committee will present its final recommended project ranking list to the CoC board in accordance with the timeframe required by HUD. The CoC board will make the final decision on the project ranking list.

### H. Renewal Project Appeals

The process by which renewal projects may appeal their project score is given in the CoC's Appeals Policy. A project may not appeal its placement on the project priority ranking list.

### I. Project Priority and Ranking Policy Review Post NOFO Release

The Detroit CoC Board approved the preliminary ranking policies on DATE prior to the release of the FY2022 CoC Program Notice of Funding Opportunity (NOFO). The preliminary policies were approved noting that adjustments may need to be made following the release of the FY2022 NOFO to ensure the policies aligned with, and did not contradict, the NOFO.

## II. FY2022 Reallocation Policy

### A. Reallocation Policy

Reallocation is the process by which the budget of a CoC funded project is reduced in part or in whole, with those funds used to fund new projects. In the FY2022 competition, projects may be reallocated for the following reasons:

1. An agency voluntarily relinquishes its CoC grant; **OR**
2. Any renewal project failing to meet the 70% scoring threshold and not granted a threshold waiver will be reallocated. Funding from reallocated project(s) will be used to fund new projects via a competitive application process. Agencies should expect the 70% scoring threshold to increase in future competitions; **AND**
3. In addition to #1 and #2 above, the CoC Board may decide to reallocate a renewal project for reasons other than a project falling below the scoring threshold. If such a decision is made, it must be demonstrated this decision is data-driven and furthers the CoC's goals and priorities; the agency in question would have the opportunity to appeal this decision in accordance with the CoC's appeals policy; **AND**
4. This policy be reviewed, and modified if needed, following the release of the FY2022 Notice of Funding Opportunity (NOFO).

### B. Notification of Reallocation Decision

Agencies will be notified of the decision to reallocate a project within 15 days of the CoC application being due to HUD.

### C. Appealing Reallocation Decisions

An agency may appeal a decision to reallocate its project in accordance with the CoC's Appeal Policy.