Working to Equitably End Homelessness in Detroit, Highland Park, & Hamtramck

Board Meeting Agenda | January 10, 2022 | 2:00-4:30pm | Webinar: Registration Link

CoC Board Norms:

- Start and end on time.
- Come prepared.
- Focus on strategy and high-level goals.
- Be aware of different roles you're playing.
- Be solutions oriented.
- Avoid rabbit holes & use the parking lot.

CoC Board Draft Values:

- Homelessness should be rare, brief and non-recurring.
- Flexibility to respond to emerging ideas and challenges or try new and innovative ideas and projects.
- Racial equity as demonstrated through equitable outcomes
- Transparent decision that makes the greatest possible use of data.
- Collaboration and a cross-systems approach.

Time	Agenda Item	Presenter	Committee (see acronym list below)	Attachment					
	Housekeeping &	Agenda Setting							
2:00 pm	Welcome and Introductions	Amy Brown	EC						
2:10 pm	Executive Committee Report & Announcements - PIT Count reminder - Executive Committee Transitions - COVID-19 Test Kits/ Pandemic update	Amy Brown	EC						
2:20 pm	Consent Agenda - December 2021 Board Minutes (ACTION ITEM - VOTE)	Amy Brown	EC	# 1					
	Additional Information (No Imm	ediate Action) ¹		# 2 - 3					
	Advancir	ng Equity							
2:25 pm	Racial Equity Conversation	Amy Brown and EC	EC						
	Strategic Planni	ng and Growth							
3:05 pm	Strategic Plan Development	Terra Linzner							
3:10 pm	5 minute break 😊 (Stay on Zoom please!)								
	CoC Fu	unding							
3:15 pm	FY2021 CoC Competition Debrief	Amanda Sternberg	HAND	# 4					
3:35 pm	HOME ARP Update	Terra Linzner							
	CoC Admin								
3:55 pm 4:30pm- A	2022 Beginning of the Year Admin	Kaitie Giza	HAND	Folder linked here					

NEXT MEETING: FEBRUARY 7, 2022 | 2:00-4:30PM | WEBINAR (UNTIL IN-PERSON MEETINGS RESUME)

¹ Additional Information from Housekeeping & Agenda – Attachment 2: CoC Board Attendance Tracking and Attachment 3: Dec. Exec. Com. Minutes

Key Committee and System Partner Acronyms:

EC – Executive Committee – Chair: Amy Brown | Vice-Chair: Celia Thomas

CAM - Coordinated Assessment Model - Detroit's Coordinated Entry System (Managed by Southwest Solutions)

CoD – *City of Detroit*

HAND - Homeless Action Network of Detroit - Detroit's Collaborative Applicant, CoC Lead Agency, and HMIS Lead Agency

Additional Acronyms for Reference:

BNL = By-name List

CoC = Continuum of Care

CE = Coordinated Entry

CARES = Coronavirus Aid, Relief, and Economic Security Act

CDBG = Community Development Block Grant

CH = Chronically Homeless

DV = Domestic Violence

ESG = Emergency Solutions Grant

ESP = Emergency Shelter Partnership

FY = Fiscal Year

HCV = Housing Choice Voucher

HMIS = Homelessness Management Information System

HUD = US Department of Housing & Urban Development

MI = Michigan

MSHDA = Michigan State Housing Development Authority

PIT = Point in Time Count

P&P = Policies and Procedures

PSH = Permanent Supportive Housing

RFP = Request for Proposals

RRH = Rapid Re-Housing

SH = Supportive Housing

SPDAT = Service Prioritization Decision Assistance Tool

SPM = System Performance Measure

TA = Technical Assistance

TH = Transitional Housing

QR = Quarterly Report



Working to Equitably End Homelessness in Detroit, Highland Park, & Hamtramck

December 6, 2021 Board Meeting Minutes

(Meeting packet can be accessed by clicking here; Meeting Slides by clicking here)

Board Members Present	Absent Board Members	Excused Board Members	General Public
Amy Brown	June White	Terra Linzner	Benne Baker
Ari Ruttenberg	Sharyn Johnson	Vanessa Samuelson	Brenda Jones
Catherine Distelrath	Joy Flood	Elizabeth Vasquez	Candace Morgan
Celia Thomas			Denise Goshton
Chioke Mose-Telesford			Jeremy Cugliari
Deloris Cortez			Joey Merchant
Donna Price			John Stoyka
Eleanor Bradford			Julia Janco
Erica George			Kelsey Holliday
Gerald Curley			Kiana Harrison
Katie Zeiter			Lauren Licata
Ray Shipman			Lindsey Gilmore
Shawntae Harris Mintline			Luke Hassevoort
Tasha Gray			Madison Nez
Ted Phillips			Matthew Tommelein
			ReGina Hentz
			Rosalyn Baughman
			Shani Campbell
			Shauntenell Pratt
			Sonya Gregory
			Tamara Gaines

Welcome and Introductions:

Amy B. opened the meeting at 2:03 pm with introductions – utilizing the chat box.

Executive Committee Report & Announcements:

<u>Summary –</u>

Reminder for Board Members with Expiring Terms

• Deloris Cortez, Sharyn Johnson, Ted Phillips, Elizabeth Vasquez, Vanessa Samuelson

The January Board Meeting is being pushed to January 10th because of winter holidays.

Congrats Luke as the Michigan Homeless Policy Counsel Selectee!

• Reminder for Board Members with Expiring Terms:

Consent Agenda

November Board Meeting Minutes

• The floor was opened for questions. None were asked.

Rosalyn Baughmen Vineta Mitchell

Working to Equitably End Homelessness in Detroit, Highland Park, & Hamtramck

- We held the vote until later in the meeting in order to reach quorum.
 - Gerald motioned to approve the November 2021 Board Minutes. Donna seconded the motion. Of the 13 voting members present, 11 voted in favor. 0
 were opposed. 2 abstained. The motion passed.

Debriefing November CoC Board Meeting:

Summary -

• In discussing our actions at the November Board meeting, we asked Board Members and guests why they were silent during the meeting, when we could have addressed the issues of the attendees and played a more direct role in increasing the fairness and equity of our Board meetings. The following reasons were common themes: a fear of/ uncertainty around breaching authority and disrupting the meeting, wanting to see a more effective and inclusive way of dealing with the public comments, and needing to have multiple conversations about what was taking place.

Next Steps –

• Continued work on racial equity, meeting culture, and systems reforms.

Grievance Committee Update:

Summary –

- The Grievance Review Committee's role is to review grievances received by CoC. During 2021, we received more grievances than in past years, with a total number of 44 received. Of those, 42 were emergency shelter grievances and 2 were CoC program grievances. 34 grievances are still being processed, 3 grievances have not been substantiated, and 2 have. The most common grievances centered on wrongful termination, staff mistreatment, missing property, building conditions, disagreements with other clients, and being banned from shelter.
- Challenges faced of the Grievance Review Committee include:
 - Meeting quorum
 - Systemic issues beyond the CoC's grievance process scope
 - Investigation process challenges

Next Steps -

• Some future goals for improving the grievance process are addressing shelter culture, developing a recipient-rights coordinator, updating the grievance policy, and ensuring consistent grievance processes among all homeless service providers.

Housing Surge Debrief:

Summary –

- The Housing Surge Event in November had over 250 clients and 20 agencies attend. Clients applied for MDHHS benefits, signed up for legal resources, got vaccinated, and were helped in more service areas. In doing an analysis of lessons learned from the event, the following adjustments would have created a more successful event:
 - o Preparing for larger crowds/ more attendees than anticipated
 - o Training housing application section volunteers with tailored instructions
 - o Forming a solid list of service-provider attendees to prevent service providers from not showing up or showing up unscheduled
 - o Preparing staff for referring people experiencing homelessness who were not in the shelter system

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PIT Methodology:

Summary -

• The PIT Count, being required by HUD, is coming up in January. The Unsheltered PIT Count consists of both a street count, where volunteers converse with unsheltered people experiencing homelessness, and the Next Day Interviews consist of volunteers going to soup kitchens to gather data. PIT will look different this year due to the pandemic, and CoC-funded agencies are required to participate.

Since PIT is happening during the pandemic, the PIT Planning team is implementing the following protocols:

- Hosting a virtual pre-count rally instead of an in-person event
- Scheduling appointments for team leaders to pick up count materials
- Hosting online PIT Count training
- Using a mobile app for surveys
- Distributing sanitary items and PPE to PIT teams
- Requiring volunteers to sign a COVID-19 waiver
- o Communicating with all volunteers if positive cases emerge after the events
- o CoC-funded agencies will be required to participate
- Motion to approve by Gerald Curley seconded by Donna Price. Unanimously approved.

Next Steps -

• Keep planning for the 2022 PIT Count, and prepare to participate in the event starting January 26th

Gov Charter Revisions:

Summary –

• The majority of the changes to the Governance Charter were related to the CoC board. Changes in board composition include appointing an educational liaison, combining the CoC Lead and the Collaborative Applicant seat, increasing the number of seats for PLEs to 3 and having them elected by the Advisor's Group, adding a seat for a youth-provider, and more. Board Authority changes include determining when the Board will enter a closed session, and allowing the EC to make decisions on behalf of the Board between meetings. Board responsibility changes include adding a limit to excused and unexcused absences, and adding a requirement for CoC Board Members to attend CoC General Membership meetings.

CoC Board 2022 Election Preparation:

Summary -

- Board documents including the Conflict of Interest and Board Member Agreement are due February 1st. Documents must be returned by February 1st in order to vote in Board elections.
- Currently, there are four open service provider seats, two collaborative applicant seats, and two member-at-large seats.

Next Steps -

• Return Board Documents by February 1st.

Amy B. closed the meeting at 4:30pm. The next CoC Board meeting will be on Monday, January 10th, 2022 from 2 – 4:30pm. Location will continue to be virtual.



2021 Detroit CoC Board Meeting Attendance

Board Member	/ \$	ANUARY FE	thruary .	March	ADril	May	June	July	ugust ser	teribet o	dobet Moi	eribet Des	eribet Januar	A Total Present	Total Excused Absence	Total Unexcused Absence
Anne Blake	Р	Р	Р	Р	Р	Р	Р	E	N/A	N/A	N/A	N/A	N/A	7	1	0
Amy Brown - Chair	Р	Р	Р	Р	Р	Р	Р	Р	Р	P	P	Р		12	0	0
Deloris Cortez	Р	Р	Р	U	Р	P	Р	Р	Р	Р	Р	Р		11	0	1
Eleanor Bradford	Р	P	Р	Р	Р	Р	Р	U	E	Р	Р	Р		10	1	1
Ashlee Cunningham	Р	P	Р	E	U	P	U	Р	N/A	N/A	N/A	N/A	N/A	5	1	2
Gerald Curley	Р	P	Р	Р	Р	P	Р	Р	Р	Р	P	Р		12	0	0
Catherine Distelrath	Р	P	Р	Р	Р	P	Р	Р	Р	E	E	Р		10	2	0
Joy Flood	Р	Р	Р	Р	U	Р	Р	Р	U	Р	Р	U		9	0	3
Erica George	Р	Р	Р	E	Р	Р	Р	Р	Р	Р	E	Р		10	2	0
Tasha Gray	Р	Р	Р	Р	E	Р	Р	Р	Р	Р	Р	Р		11	1	0
Shawntae Harris-Mintline	Р	Р	Р	Р	E	Р	Р	E	Р	Р	Р	Р		10	2	0
Sharyn Johnson	Р	Р	Р	Р	Р	Р	Р	Р	Р	Р	U	N/A		10	0	1
Terra Linzner	Р	Р	Р	E	Р	U	Р	Р	U	Р	Р	E		8	2	2
Chioke Mose-Telesford	Р	Р	Р	Р	E	Р	Р	Р	Р	E	Р	Р		10	2	0
Ted Phillips	Р	Р	Р	U	Р	Р	Р	Р	E	Р	U	Р		9	1	2
Donna Price	Р	Р	Р	Р	Р	Р	Р	Р	Р	Р	Р	Р		12	0	0
Vanessa Samuelson	Р	Р	Р	Р	Р	E	Р	Р	U	Р	Р	E		9	2	1
Mary Sheffield (Ari Rettenburg)	Р	Р	Р	U	Р	U	E	E	E	Р	U	Р		6	3	3
Ray Shipman	Р	Р	Р	Р	U	Р	Р	U	Р	U	Р	Р		9	0	3
DaJuan Smith	Р	Р	U	Р	Р	Р	U	Р	Р	Р	Р	N/A	N/A	9	0	2
Celia Thomas	Р	Р	E	Р	Р	Р	Р	Р	Р	Р	Р	Р		11	1	0
Elizabeth Vasquez	U	Р	Р	U	E	Р	Р	Р	Р	Р	Р	E		8	2	2
June White	Р	Р	Р	Р	U	Р	U	U	U	Р	U	U		6	0	6
Katie Zieter	Р	Р	Р	Р	Р	Р	Р	Е	Е	Е	Р	Р		9	3	0

Codes:

P = Present

E = Excused Absence

U = Unexcused Absence

Board member attendance and timely notification of absences is vital in ensuring that we are able to reach quorum at our meetings. Per the governance charter, our attendance policy is as follows: "Members of the Detroit CoC Board may remove a Board member (elected or appointed) who is absent for two (2) Board regularly scheduled meetings in any twelvemonth period. Unexcused absences from special meetings will generally not beconsidered in this calculation but may be included as appropriate. Absences are considered excused if the CoC Board Chair is notified within 8 hours of the meeting via phone, e-mail, or letter."

In order to be considered excused, please send written notice to the Board Chair (abrown@noahprojectdetroit.org), Secretary (jebaugh@swsol.org), and the CoC Coordinator (kaitie@handetroit.org) at least 8 hours before the meeting commences. After one unexcused absense, the board member will be sent a warning notification. If during that calendar year, the board member has an additional unexcused absense, they will be removed.



Executive Committee

DECEMBER 1, 2021 | 4:00-5:00PM

MINUTES

Members: Amy Brown, Kaitie Giza, Tasha Gray, Tamara Gaines, DaJuan Smith, Charlotte Clapham, Lindsey Bishop-Gilmore, Dr. Gerald Curley, Catherine Distelrath, Dr. Celia Thomas, Donna Price, Vanessa Samuelson, Nicole Palmerton

Time	Agenda Item	Presenter/ Facilitator	Supporting Materials
4:00-4:07	Intros		
4:07-5:00 PM	 December Board Meeting Agenda The following items were discussed in regard to the upcoming December 4th Board Meeting: Acknowledging November's board meeting failures Addressing white dominant culture in Board Meetings Providing reflection questions while going over white dominant culture sheet and brainstorming how to improve our meeting culture Sustaining conversation of racial equity through Board Elections Giving members time to process what happened at the November Board Meeting, whether in small groups or in the larger group Sharing a document for Board Members to voice opinions, and showing the letter to Ms. Brown and folx at the DED Decision: having this racial equity conversation with the Board is essential, where we could share the DED letter and be prepared to share why we were silent during the meeting 	Amy	
	Next steps: Amy to send out draft letter to service provider sometime during 12/2		

Executive Committee

DECEMBER 8, 2021 | 4:00-5:00PM

MINUTES

Members: Amy Brown, Celia Thomas, Kaitie Giza, Tasha Gray, Dr. Gerald Curley, Terra Linzner, Julia Janco, Shani Campbell, Catherine Distelrath, Safiya Merchant, Claire Wilke, Donna Price, Nicole Palmerton

Time	Agenda Item	Presenter/ Facilitator	Supporting Materials
4:00-4:44 pm	City Strategic Plan The City of Detroit re-introduced their idea of creating a strategic plan to improve collaboration between the city and the CoC in responding to homelessness and creating equitable solutions to homelessness. The strategic plan was originally brought up a few months ago. Since the Housing Surge has finished, city employees now have more capacity to work on this plan and develop an RFP which will onboard consultants. In asking what work should be done before introducing consultants, members suggested: • Having the right people at the table so those who are involved have the capacity and ability to do this work • Identifying goals for bringing on a consultant • Defining and agreeing upon the relationship between the city and the CoC by further creating co-relationships • Complimenting work already done by NIS and possibly continuing that work as well • Correctly implementing consultant work so outcomes are sustained through the CoC, future city/ CoC relationships, and our general work The role of the EC and the Board in this strategic planning process was determined to be: • Identify who is really committed to this work and who would be willing to make widespread changes to the structure of the CoC o Ideas of who should be involved included: CoC Board, HAND, City, Service Providers, CAM, VA, and strategic populations	Terra	

	Next steps: Vote at Board Meeting in January and solicit		
	Board feedback, Julia and Safiya to dive into NIS work,		
	talk about House America next week		
4:45-5:01pm	Board Meeting Check-in	Amy and	
	At this time, we reviewed the Board Meeting that	Kaitie	
	occurred on December 4, and especially the racial		
	equity conversation that commenced. There were some		
	questions of if the conversation was genuine as the		
	conversation was public. It was suggested that the Detroit		
	Advisor's Group come to the next Board meeting, but		
	that's still an idea.		
	Next steps: Dr. G to reach out to the four folx from VA		
	National Racial Equity group for information on racial		
	equity trainings		
5:01-5:07 pm	Board Recruitment	Kaitie	
	So far, we have received one CoC Board member		
	application, and have a few nominations.		
	Next steps: Kaitie to bring info on app and nominations to		
	the next EC meeting; Donna to bring info on Advisor's		
	Group Member Board recruitment to next EC meeting		

Executive Committee

DECEMBER 15, 2021 | 4:00-5:00PM

MINUTES

Members: Amy Brown, Kaitie Giza, Tasha Gray, Tamara Gaines, Terra Linzner, Lindsey Bishop-Gilmore, Vanessa Samuelson, Donna Price, Dr. Gerald Curley, Nicole Palmerton

Time	Agenda Item	Presenter/ Facilitator	Supporting Materials
4:06-4:32 pm	Board Elections So far, Board Elections have one nomination and four applicants. The Executive Committee elections will be in March, and HAND is reaching out to contacts to encourage them to run for the Board.	Kaitie	
4:32- 5:01 pm	Next steps: HAND to reach out to nominated applicants January Board Meeting	Kaitie and	
	A draft agenda has not been developed yet, but a rough sketch of the January Board meeting's agenda has us making time for a racial equity conversation. Additionally, the city's strategic plan will be added. Regarding the racial equity conversation, the following ideas were discussed: Introducing white dominant culture as a conversation topic Introducing an outside racial equity mediator to increase conversation engagement on racial equity Making racial equity work sustainable so it lasts through different Board and Executive Committee elections Donna, Nicole, Tamara to find a time to meet before EC meeting on 8th to work on the racial	Amy	
	equity survey Next steps: HAND staff to brainstorm how to ensure racial equity work is sustainable while working on the previously released racial equity survey; Donna, Nicole, Tamara to find a time to meet before EC meeting on 8th to work on the racial equity survey		

Executive Committee

DECEMBER 22, 2021 | 4:00-5:00PM

MINUTES

Members: Amy Brown, Kaitie Giza, Tasha Gray, Tamara Gaines, Dr. Gerald Curley, Terra Linzner, Julia Janco, Safiya Merchant, Catherine Distelrath, Donna Price, Vanessa Samuelson, Nicole Palmerton

Time	Agenda Item	Presenter/ Facilitator	Supporting Materials
	Intros		
4:00-5:02 pm	 Strategic Plan For this meeting, the City of Detroit HRD employees returned to talk further about the strategic plan. Some themes from this meeting include: Wanting this strategic planning process to be different and better implemented than previous processes Ensuring that the strategic plan honors feedback of stakeholders and already developed NIS work This project could allow the CoC and the City to be more accountable Figuring out who needs to be at the table for these discussions, including stakeholders and people with lived experience, is important Logistics like budgeting and timelines need to be figured out as this necessitates re-budgeting and working around/ with the YHDP timeline 	Terra	



2021 Continuum of Care Competition Debrief: Part 1

January 10, 2022

Following is a debrief of the 2021 Continuum of Care (CoC) competition presented to the Detroit CoC Board of Directors on January 10, 2022. This debrief focuses on the project funding applied for. Within the first quarter of 2022, a debrief will be provided that goes into greater detail on the strengths, challenges, and strategic opportunities within the competition.

2021 Continuum of Care Application Debrief: Project Applications

Summary of Project Applications

The Detroit CoC applied for over \$32 million in CoC funding in the 2021 competition in both renewal and new projects, as shown in the table below. HUD is expected to make funding announcements in early 2022.

Project type	Renewal				New	Total 2021 Funding Requested	% of Total Project Funding Requested	
	Total Requested	# of Projects	# of Beds/Units	Total Requested	# of Projects	# of Beds/Units		·
PSH	\$20,825,563	31	1,583	\$1,168,609	3	99	\$21,994,172	70%
RRH	\$3,537,476	5	207	\$673,881	2	35	\$4,211,357	13%
ТН	\$753,233	2	68				\$753,233	2%
TH-RRH	\$934,394	1	RRH: 20 TH: 8	\$1,172,477	2	RRH: 30 TH: 9	\$2,106,871	7%
CE-SSO	\$1,806,879	2					\$1,806,879	6%
HMIS	\$390,233	1					\$390,233	1%
Planning				\$912,535	1		\$912,535	N/A
TOTAL	\$28,247,778	42	1,886	\$3,927,502	8	173	\$32,175,280	

New Project Funding

The table below summarizes the new projects were received locally and ultimately submitted to HUD.

Type of New Project Funding	Total Amount Available	Total Submitted to HUD	Balance Not Requested		
CoC Bonus	\$1,520,891	\$1,520,891	\$0		
DV Bonus	\$4,562,673	\$1,494,076	\$3,068,597		
Reallocated	N/A: The CoC did not reallocate any renewal projects in 2021				

Multiple New Project Application Rounds

- Three application rounds were held for new project funding:
 - Round 1: RFP was released November 2020, prior to the cancelation of 2020 competition. Out of that round, a commitment was made to one project to be submitted in the 2021 competition, and another project was funded via a grant transfer then available. The remaining applicants were provided feedback and encouraged to re-submit in Round 2. There were no applications for the DV funding in Round 1.

- Round 2: Following this round, the CoC was able to allocate all CoC Bonus funding. However, the CoC still had
 DV Bonus funds left to allocate.
- o Round 3: Following this round, which was only for DV Bonus funding, the CoC was able to allocate more, but not all, of the DV Bonus funding available.
- This is the second time the CoC held multiple application rounds to fully utilize all the CoC bonus funding available (first was in 2019). While this year's competition had unique aspects to it, provider capacity to apply for new funding may be a challenge in 2022. Additional comments are given on this challenge later in the document.

Expanding Portfolio of Providers

- Of the seven new projects submitted to HUD, three are from two agencies that do not currently receive CoC funding (Ruth Ellis Center and ACCESS).
- The CoC received an additional application from another agency that does not currently receive CoC funding (Catholic Charities) but unfortunately was not able to submit that application to HUD.

Domestic Violence Bonus Funding

- Throughout 2020 and 2021, discussions were held with the Michigan Coalition to End Domestic and Sexual
 Violence and their provider agencies about the DV Bonus funding opportunity. While these discussions did
 garner greater interest in these funds, it seems there is still hesitation or lack of capacity for our DV provider
 agencies to be able to apply for all the funding available.
- The 2021 competition was unique as the CoC had two years' worth of DV Bonus funding to distribute, making it more difficult to fully utilize all the funds.
- The third round of applications for DV Bonus funding allowed applications for the TH-RRH project type, which was not allowed in the first two rounds. Additional agencies responded to the opportunity to apply for this project type. As the RFP for DV Bonus is developed for 2022, additional consideration will be given to how the TH-RRH project type may fill a gap in our system.

Strategic Opportunity: Provider Capacity to Request New Project Funding

- The past two competitions required multiple local new project application rounds to fully utilize all CoC Bonus funds.
- Additionally, since HUD began providing DV Bonus funding in 2018, the CoC has never been able to apply for all the DV Bonus funding available to us.
- Since the spring of 2020, homeless service providers have been facing unprecedented challenges with ensuring the health and safety of staff and clients, managing staffing vacancies, and responding to opportunities to apply for funding made available via various COVID relief bills (ESG-CV, EHV, CERA, etc). These factors and likely more may be impacting provider's ability to also apply for new CoC funding to ramp up or implement new CoC programming. This seems to be a common challenge to CoCs across the country.
- While some providers may have a greater ability to apply for new CoC funding as COVID relief funding tapers off, the CoC should be mindful that limited provider capacity may linger for some time.

Addressing Provider Capacity:

While finding solutions to resolve provider capacity is challenging, the following are strategies the CoC should pursue in the coming months:

- HAND intends to conduct a "Federal Funding 101" webinar in spring 2022 to help increase agency interest and comfort with applying for Youth Homelessness Demonstration Program (YHDP) and CoC Bonus funding.
- When developing RFPs for new funding for the 2022 competition, consideration should be given to what
 opportunities exist to use CoC Bonus funding to expand existing CoC projects to either increase the number of
 units, or to expand services being provided in an existing project, in addition to considering applications for
 entirely new projects.
- Consideration should be given to how the HOME ARP funding that will be used to support PSH may be able to be strategically leveraged with CoC resources.

Tier 1 and Tier 2 Projects

The table below summarizes the number and type of projects placed into Tier 2. The full Tier 1/Tier 2 project priority listing, and the policies governing the listing, are here. In 2021, the CoC prioritized placing approximately \$1 million in new CoC Bonus funding in Tier 1 to fund additional new PSH programming, in alignment with our priority to end chronic homelessness. Projects ranked in Tier 2 are at risk of not being selected by HUD for funding. The selection of Tier 2 projects depends on our CoC application score. If renewal projects are not selected for funding, HAND will work with the agency to ramp-down the project.

	Number of Projects	New Project Beds/Units
Tier 1		
Renewal CoC Infrastructure (CE-SSO, HMIS)	3	
New CoC Bonus (PSH)	3	23 units
New DV Bonus (TH-RRH)	1	RRH: 15 units; TH: 5 units
1 st and 2 nd Time Renewals (PSH)	2	
Renewal PSH	27	
Renewal RRH	5	
Renewal PSH	1 partial	
Tier 2		
Renewal PSH	1 partial	
Renewal TH and TH-RRH	3	
New CoC Bonus (RRH)	1	20 units
New DV Bonus (RRH & TH-RRH)	2	RRH: 30 units: TH: 4 beds