



## FY2018 Detroit Continuum of Care Project Priority Ranking List

September 11, 2018

### **Project Ranking Policies**

The Detroit CoC Board approved preliminary project ranking policies on June 4, 2018 prior to the release of the FY2018 CoC Program Notice of Funding Availability (NOFA). The final policies were approved by the CoC board on August 6, 2018 and may be accessed via HAND's website [here](#). The policies were approved with the following language (in italics). Also given are actions taken in response to this policy language:

#### **Final Ranking List Review and Recommendation**

*Following the submission, review, and scoring of all renewal and new project applications.... Values & Funding Priority Committee may recommend to the CoC board that a project(s) that would have been in Tier 2 because of the ranking policies instead be placed into Tier 1. If the Committee chooses to move a Tier 2 project up to Tier 1, it will need to provide rationale for the recommendation. The Committee will present its final recommended project ranking list to the CoC board in accordance with the timeframe required by HUD. The CoC board will make the final decision on the project ranking list.*

#### **Values & Funding Priorities Committee Recommendation**

Following a review of the ranked projects, the Values & Funding Priorities Committee did not recommend that any project placed into Tier 2 instead be placed into Tier 1. The CoC Board approved this recommendation.

### **Reallocation**

In May 2018, Detroit Rescue Mission Ministries requested to voluntarily relinquish two renewing PSH projects. Funds from one of these projects, Maranatha, were able to be reallocated and are being used to fund the three new reallocation projects. The funds from the other project, Compassion Village, were unable to be reallocated because this was a new project that had not been renewed.

### **Acceptance of Projects for Ranking**

#### **Renewal Projects**

Renewal project applications were due to the Collaborative Applicant on June 27, 2018. The renewal projects were reviewed and scored according to established scoring criteria. Following receipt of renewal project scores, projects could submit an appeal in accordance with the [appeals policies](#). Renewal projects were ranked following the completion of the appeals process.

#### **New Projects (non-Domestic Violence Bonus)**

A competitive application process was held for new project funding. New project applications were due to the Collaborative Applicant on July 20, 2018. Twelve applications, requesting a total of \$5,226,798, were received in response to the Request for Proposals (RFP). Following the new project review process, the Detroit CoC Board approved seven new non-Domestic Violence project applications to be ranked and submitted for funding. Applicants were notified via email on August 31, 2018 if their new project application was selected for submission to HUD.

#### **New Domestic Violence Bonus Funding**

A competitive application process was held for a new opportunity to fund a new project using a pool of funding called "Domestic Violence Bonus" funding. Projects funded with these dollars will be specifically targeted to persons fleeing domestic violence. New project applications were due to the Collaborative Applicant on July 20, 2018, and applicants could apply for a Coordinated Entry SSO, Rapid Rehousing, or the joint Component Transitional Housing-Rapid Rehousing (TH-RRH). The CoC can only submit one of each project types. Four applications, requesting a total of

\$2,743,011 were received. All applications were for the TH-RRH component type, meaning the CoC could only select one of the four applications submitted. Following the new project review process, the Detroit CoC Board approved one of these projects to be ranked and submitted for funding. Applicants were notified via email on August 31, 2018 if their new project application was selected for submission to HUD.

### **Ranking of Consolidated Projects**

Two agencies (Detroit Rescue Mission Ministries and Southwest Counseling Solutions) are taking advantage of a new opportunity HUD is allowing and are consolidating several renewal projects. Per HUD's instructions, the consolidated projects must be ranked using one of the ranking numbers given to one of the individual projects that make up the consolidated project. If HUD does not fund the consolidated project, it may fund one or more of the individual renewals. The consolidated projects will be ranked using the same ranking number as the highest-ranked individual project.

The consolidated projects are shown in the accompanying ranking list ranked as C#, with the number being that of the highest-ranking individual project. Notes at the bottom describe the individual projects included in each consolidated project.

Two "cumulative total" columns are given to demonstrate two different scenarios: one, if HUD funds only the individual projects and not the consolidated projects; the other, if HUD funds the consolidated projects but not the individual projects. As can be seen, the ranking of consolidated projects does not impact which projects fall into Tier 1 or Tier 2. Additionally, agencies consolidating their projects are not receiving additional funding, as HUD will fund *either* the consolidated project *or* the individual projects.

### **Projects Straddling Tier 1/Tier 2**

Once projects were ranked up to project #49, there was only \$89,839 left in Tier 1. Typically, the CoC would review the project feasibility at this amount to determine which project should be ranked next straddling the line. However, as this is a relatively small amount of funding no project close to the Tier 1/Tier 2 indicated it would be feasible at that amount. Therefore, the CoC board made the decision to continue ranking the projects in order according to project score and type. This resulted in the Southwest Counseling Solutions RRH project (the next ranked project) as straddling the line.

### **Funding Available & Requested**

	<b>Amounts Available</b>	<b>Amount Requested</b>
Annual Renewal Demand (ARD)*	<b>\$24,846,075</b>	
Tier 1 Amount	\$23,355,311 (94% of ARD)	
Tier 2 Amount	\$3,006,962 (6% ARD + PHB amount)	
Remaining ARD	\$1,490,764	
Perm. Housing Bonus*	\$1,516,198	
<b>Total (Excluding D.V. Bonus)</b>	<b>\$26,366,273</b>	<b>\$26,362,270</b>
Domestic Violence Bonus	\$2,526,996	\$904,106
CoC Planning	\$758,099	\$285,000

\*ARD is the amount of funding needed in order to fund all renewals for 1 year

\*\*The Permanent Housing Bonus (PHB) amount is used to calculate a CoC's Tier 2 amount; new projects funded with the PHB dollars, however, may be placed in either Tier 1 or Tier 2

HUD will fund Tier 1 projects according to CoC score. HUD will fund Tier 2 projects according to both the CoC and the project score, as described in the FY2018 CoC NOFA.

### **Selection of Domestic Violence Bonus Project**

HUD may choose to fund the Domestic Violence Bonus project using either Domestic Violence Bonus funding or Permanent Housing Bonus funding. If the project is funded with Domestic Violence Bonus funding, all other projects ranked below this project will be bumped up in the ranking list.

**Final Detroit CoC FY2018 Project Ranking**

	Applicant Name	Project Name	Project Component	Total CoC Request	Cumulative Total (Individual Projects)	Cumulative Total (Consolidated Projects)	Overall % earned on application	Tie-breaker: 2A	Tie-breaker: 2B
<b>TIER 1 PROJECTS</b>									
<b>RANKING POLICY #1: Renewal CoC Infrastructure</b>									
1	Homeless Action Network of Detroit	Homeless Management Information System	HMIS	194,078	194,078	194,078	94%		
2	Homeless Action Network of Detroit	Expansion HMIS	HMIS	96,155	290,233	290,233	94%		
C3	Southwest Counseling Solutions	CONSOLIDATED COORDINATED ENTRY <sup>1</sup>	CE-SSO	959,341		1,249,574			
3	Southwest Counseling Solutions	Coord. Assessment Project Renewal FY2018 <sup>1</sup>	CE-SSO	200,000	490,233		70%		
4	Southwest Counseling Solutions	CAM SSO <sup>1</sup>	CE-SSO	200,000	690,233		70%		
<b>RANKING POLICY #2: New Reallocation Projects</b>									
5	Community & Home Supports	Perm Community Home Support II Expansion	PSH	330,005	1,020,238	1,579,579	89.3%		
6	Community & Home Supports	Coord. Assmn't & Navigation Expansion	CE-SSO	154,052	1,174,290	1,733,631	91.6%		
7	Homeless Action Network of Detroit	New HMIS Expansion FY2018	HMIS	100,000	1,274,290	1,833,631	96.2%		
<b>RANKING POLICY #3: First &amp; Second Time Renewal That Have Not Completed a Full Calendar Year of Operations</b>									
8	Community & Home Supports	Permanent Community Home Support II	PSH	577,495	1,851,785	2,411,126	100%		
9	Neighborhood Legal Services Michigan	Project Hope II	PSH	744,807	2,596,592	3,155,933	96%		
10	Cass Community Social Services	Travis Permanent Supportive Housing	PSH	382,887	2,979,479	3,538,820	95%		
11	Alternatives For Girls	Detroit Youth Collaborative RRH Initiative	RRH	272,137	3,251,616	3,810,957	93%		
12	Community & Home Supports	Coordinated Assessment & Navigation Project	CE-SSO	693,486	3,945,102	4,504,443	100%		
13	Southwest Counseling Solutions	CE Collaborative SSO FY 2018 <sup>1</sup>	CE-SSO	237,686	4,182,788		100%		
14	Southwest Counseling Solutions	CE SSO <sup>1</sup>	CE-SSO	321,655	4,504,443		83%		
<b>RANKING POLICY #4: Renewal Permanent Supportive Housing</b>									
15	Community & Home Supports	Permanent Community Home Support	PSH	522,980	5,027,423	5,027,423	100%	100%	
16	Detroit Wayne Mental Health Authority	Shelter Plus Care - Detroit Central City	PSH	335,611	5,363,034	5,363,034	100%	98%	
17	Cass Community Social Services	Webb Street Permanent Supportive Housing	PSH	215,412	5,578,446	5,578,446	98%	100%	100%
18	Cass Community Social Services	Cass Apartments Permanent Supportive Housing	PSH	344,592	5,923,038	5,923,038	98%	100%	99%
19	Coalition On Temporary Shelter	Buermeyer Manor	PSH	144,667	6,067,705	6,067,705	96%		
20	Travelers Aid Society of Metro Detroit	BEIT	PSH	957,519	7,025,224	7,025,224	95%	99%	
21	Mich Dept of Health and Human Services	PSH Detroit Renewal 2018	PSH	2,533,788	9,559,012	9,559,012	95%	98%	
22	Detroit Wayne Mental Health Authority	SHP - DCI/COTS Omega	PSH	496,932	10,055,944	10,055,944	93%		

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23	Travelers Aid Society of Metropolitan Detroit	Infinity	PSH	1,035,876	11,091,820	11,091,820	92%	100%	
24	Cass Community Social Services	Scott Permanent Supportive Housing	PSH	205,833	11,297,653	11,297,653	92%	90%	
C25	Southwest Counseling Solutions	CONSOLIDATED RENTAL ASSISTANCE <sup>2</sup>	PSH	1,150,018		12,447,671			
25	Southwest Counseling Solutions	Springwells Renewal FY2018 <sup>2</sup>	PSH	209,429	11,507,082		91%		
26	Neighborhood Service Organization	NSO/COTS 2018	PSH	105,696	11,612,778	12,553,367	89%	100%	
27	Southwest Counseling Solutions	Chronic Renewal FY2018 <sup>2</sup>	PSH	520,392	12,133,170		89%	96%	
28	Southwest Housing Solutions	Wilshire FY 2018	PSH	140,505	12,273,675	12,693,872	89%	93%	
29	Central City Integrated Health (DCCCMH)	Leasing Project FY18	PSH	629,043	12,902,718	13,322,915	88%	96%	
C30	Southwest Counseling Solutions	CONSOLIDATED LEASING PROJECT <sup>3</sup>	PSH	904,828		14,227,743			
30	Southwest Counseling Solutions	Housing Recovery Project <sup>3</sup>	PSH	520,812	13,423,530		88%	90%	
C31	Detroit Rescue Mission Ministries	CONSOLIDATED CORNERSTONE PSH <sup>4</sup>	PSH	1,313,224		15,540,967			
31	Detroit Rescue Mission Ministries	My Own Place <sup>4</sup>	PSH	244,661	13,668,191		87%	100%	
32	Southwest Counseling Solutions	Samaritan Renewal FY2018 <sup>2</sup>	PSH	420,197	14,088,388		87%	96%	
33	Coalition On Temporary Shelter	Pathways	PSH	761,627	14,850,015	16,302,594	86%		
34	Central City Integrated Health (DCCCMH)	FY 2018 CoC PSH Program	PSH	1,113,104	15,963,119	17,415,698	85%		
35	Neighborhood Legal Services Michigan	Project Hope	PSH	545,535	16,508,654	17,961,233	84%		
36	Detroit Wayne Mental Health Authority	S+C Southwest Solutions Matrix	PSH	44,861	16,553,515	18,006,094	83%		
37	Southwest Counseling Solutions	ICAM <sup>3</sup>	PSH	384,016	16,937,531		82%	97%	96%
38	Neighborhood Service Organization	Bell Supportive Housing Project	PSH	542,414	17,479,945	18,548,508	82%	97%	94%
39	Neighborhood Service Organization	Supportive Housing Program	PSH	355,352	17,835,297	18,903,860	82%	95%	99%
40	Neighborhood Service Organization	FUSE 2018	PSH	224,118	18,059,415	19,127,978	82%	95%	94%
41	Detroit Rescue Mission Ministries	Douglass <sup>4</sup>	PSH	584,119	18,643,534		82%	90%	
42	Detroit Rescue Mission Ministries	Cornerstone <sup>4</sup>	PSH	484,444	19,127,978		80%		
43	Detroit Wayne Mental Health Authority	Shelter Plus Care - Southwest - 0110	PSH	249,196	19,377,174	19,377,174	77%		
44	Detroit Wayne Mental Health Authority	SHP Detroit Central City (CCH)	PSH	440,124	19,817,298	19,817,298	76%		
45	Mariners Inn	Extended Residency Perm. Housing	PSH	248,938	20,066,236	20,066,236	73%		

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RANKING POLICY #5: Domestic Violence Bonus Project									
46	Neighborhood Legal Services Michigan	Project First Step	TH-RRH	904,106	20,970,342	20,970,342	87.4%		
RANKING POLICY #6: Renewal Rapid Rehousing									
47	Neighborhood Legal Services Michigan	NLSM CARES	RRH	872,022	21,842,364	21,842,364	97%	100%	
48	Neighborhood Legal Services Michigan	Project Permanency One	RRH	1,127,154	22,969,518	22,969,518	97%	99%	
49	Neighborhood Service Organization	NSO RRH	RRH	295,954	23,265,472	23,265,472	70%		
50	Southwest Counseling Solutions	CAM Rapid ReHousing Project (Tier 1 amount) <sup>5</sup>	RRH	89,839	23,355,311	23,355,311	62% <sup>6</sup>		
Tier 1 Limit: \$23,355,311									
TIER 2 PROJECTS									
50	Southwest Counseling Solutions	CAM Rapid ReHousing Project (Tier 2 amount)	RRH	289,016	23,644,327	23,644,327	62% <sup>6</sup>		
RANKING POLICY #7: Renewal Transitional Housing									
51	Detroit Rescue Mission Ministries	Genesis House I / Teen Moms	TH	414,457	24,058,784	24,058,784	93%	92%	
52	Catholic Social Services of Wayne County	Teen Infant Parenting Services Program	TH	362,392	24,421,176	24,421,176	93%	91%	
53	Detroit Rescue Mission Ministries	Genesis House II	TH	1,077,868	25,499,044	25,499,044	88%		
54	Freedom House	New Beginnings/New American Homeless	TH	390,841	25,889,885	25,889,885	67% <sup>6</sup>		
RANKING POLICY #8: New Permanent Housing Bonus									
55	Neighborhood Legal Services Michigan	Project Cares Expansion	RRH	270,762	26,160,647	26,160,647	85.3%		
56	Central City Integrated Health (DCCCHM)	SHP Expansion	PSH	586,070	26,746,717	26,746,717	81.7%		
57	Travelers Aid Society Metro Detroit	BEIT Expansion	PSH	132,808	26,879,525	26,879,525	81.4%		
58	United Community Housing Coalition	New RRH	RRH	386,851	27,266,376	27,266,376	70.6%		
	Notes								
	1) The SW Consolidated CE-SSO project (ranked C3) includes the individual CE-SSO projects ranked 3, 4, 13, and 14								
	2) The SW Consolidated Rental Assistance project (ranked C25) includes the individual rental assistance projects ranked 25, 27, and 32								
	3) The SW Consolidated Leasing Assistance project (ranked C30) includes the individual leasing assistance projects ranked 30 and 37								
	4) The DRMM Cornerstone Consolidated PSH project (ranked C31) includes the individual PSH projects ranked 31, 41, and 42								
	5) Project #50 straddles the Tier 1/Tier 2 funding line. For purposes of illustrating the tier breakdown, it is listed in each tier with its respective tier amount. It will be submitted as one project. HUD may choose to fund only the Tier 1 amount, or both the Tier 1 and Tier 2 amounts.								
	6) These renewal projects were granted a waiver of the 70% threshold requirement for renewal projects								