Working to Equitably End Homelessness in Detroit, Highland Park, & Hamtramck

Board Meeting Agenda | 02.05.24 | 2:00-4:30pm | Webinar: Registration Link

#### CoC Board Norms:

- Start and end on time.
- Come prepared.
- Focus on strategy and high-level goals.
- Be aware of different roles you're playing.
- Be solutions oriented.
- Avoid rabbit holes & use the parking lot.

#### CoC Board Draft Values:

- Homelessness should be rare, brief and non-recurring.
- Flexibility to respond to emerging ideas and challenges or try new and innovative ideas and projects.
- Racial equity as demonstrated through equitable outcomes
- Transparent decision that makes the greatest possible use of data.
- Collaboration and a cross-systems approach

Time	Agenda Item	Presenter	Committee (see acronym list below)	Attachment	Priority Assignments					
	Housekeeping &	Agenda Setting		-						
2:00 PM	Welcome and Introductions	Candace Morgan	EC		<b>Priority Code:</b> T1- must discuss;					
2:05 PM 5 min	Announcements	Candace Morgan	EC		T2- can discuss in email; T3- can					
2:10 PM 5 min	Consent Agenda - January Board Meeting Minutes (Action Item- VOTE)	Candace Morgan	EC	# 1	move to future meeting					
	Additional Information (No Immediate Action) <sup>1</sup> # 2 - 3									
	Tier 1 Pri	iorities								
2:15 PM 10 min	CAM Updates	Scott Jackson	САМ		Tier 1					
2:25 PM 10 mins	Strategic Plan Updates	Safiya Merchant	CoD		Tier 1					
2:35 PM 10 mins	Goverance Charter	Chelsea Johnson	HAND		Tier 1					
2:45 PM 5 mins	Break (please remain on zoom)									

<sup>&</sup>lt;sup>1</sup> Additional Information from Housekeeping & Agenda – Attachment 2: CoC Board Attendance Tracking, Attachment 3: July Exec. Com. Minutes

	2024 Board Elections -Issue Brief	Dr. Gerald Curley Tasha Gray	VA	 Tier 1
	-Principles and Background/Context -Review Member Agreement/Code of Conduct	Candace Morgan	hand, cots	
4:15 PM	Public Comments			
15min				
4:30 PM		END		

Next Meeting: March 4, 2024 | 2:00-4:30pm | Webinar (Until In-Person Meeting)

# Key Committee Acronyms:

EC - Executive Committee - Chair: vacant | Vice-Chair: Candace Morgan | Secretary: Erica George | Staff: Chelsea

Johnson DAG - Detroit Advisor's Group – Chair: Donna Price | Staff: Kaitie Giza

GRC - Grievance Review Committee - Chair: vacant | Staff: Jeremy Cugliari & Elise Gronstad

LIHTC - Low Income Housing Tax Credit Committee - Chair: Vacant | Staff: Elise Gronstad

VFPC - Values and Funding Priorities Committee - Chair: Vacant | Staff: Julia Janco, Elise Grongstad

GCRC - Governance Charter Review Committee - Ad hoc | Staff: vacant

## System Partner Acronyms:

**CAM** - Coordinated Access Model - Detroit's Coordinated Entry System (Managed by Southwest Solutions)

**CoD** – City of Detroit

HAND – Homeless Action Network of Detroit – Detroit's Collaborative Applicant, CoC Lead Agency, and HMIS Lead Agency

HMIS – Homeless Management Information System

VA – Veteran's Association

Additional Acronyms for Reference:							
BNL = By-name List	<b>DV</b> = Domestic Violence	HUD = US Department of	<b>SH</b> = Supportive Housing				
<b>CoC</b> = Continuum of Care	<b>ESG</b> = Emergency Solutions	Housing & Urban Development	<b>SPDAT</b> = Service Prioritization				
<b>CE =</b> Coordinated Entry	Grant	MI = Michigan	Decision Assistance Tool				
<b>CARES</b> = Coronavirus Aid,	<b>ESP</b> = Emergency Shelter	MSHDA = Michigan State	<b>SPM</b> = System Performance				
Relief, and Economic Security	Partnership	Housing Development	Measure				
Act	FY = Fiscal Year	Authority	<b>TA</b> = Technical Assistance				
<b>CDBG</b> = Community	HCV = Housing Choice	<b>PIT =</b> Point in Time Count	<b>TH</b> = Transitional Housing				
Development Block Grant	Voucher	<b>P&amp;P</b> = Policies and Procedures	<b>QR</b> = Quarterly Report				
<b>CH</b> = Chronically Homeless	HMIS = Homelessness	<b>PSH</b> = Permanent Supportive	YHDP= Youth Homelessness				
<b>CSH</b> = Corporation for	Management Information	Housing	Demonstration Project				
Supportive Housing	System	<b>RFP =</b> Request for Proposals					
<b>CY</b> = Calendar Year		<b>RRH</b> = Rapid Re-Housing					

# ATTACHMENT ONE

Working to Equitably End Homelessness in Detroit, Highland Park, & Hamtramck

Present Board Members	Absent Board Members	Excused Board Members	General Public
ReGina Hentz	Angel Reed		Matthew Tommelein
Candace Morgan	C C		Alan Haras
Erica George			Amanda Sternberg
Chris Harthen			Nona Ingram
Katie Zeiter			Jessica Blackma
Julisa Abad			Paige Beasley
Tasha Gray			Mehrunnesa Luthfa
Tania James			Tarra Hicks
Terra Linzner			Alexandria Hicks
Taura Brown			Shautoya Redding
Courtney Smith			Amy Brown
Kiana Harrison			Kimberly Benton
Desiree' Arscott			Meredith Baughman
Ari Ruttenberg			Ed Cieslak
Scott Jackson			Donna L. Price
Lori Kitchen-Buschel			Donna Lyons
Sarah Rennie			Eleanor Bradford
Lydia Goddard			Daniel Carravallah
Dr. Gerald Curley			Kaitie Giza
Erica George			Rachel Szymarek
Tammy Black			Zoey Fudge
Benne Baker			Briauna Travis
Alan Rosetto			Lauren Licata
Armani Arnold			Safiya Merchant
Michelle Parker			
1			

Working to Equitably End Homelessness in Detroit, Highland Park, & Hamtramck

January 8, 2024 Continuum of Care Board Meeting

	<i>ne and Introductions:</i> opened the meeting at 2:00 pm with introductions – utilizing the chat box.
	ve Committee Report & Announcements
Summa	· · ·
•	Since it is the new year, all Board members are required to renew their Board agreement and COI. The Board will be receiving an email, requesting those items and the date to submit them after this Board meeting. For the newly elected Board Members, the Orientation is currently being updated and those will be on HAND's Learning Management System. Chelse
Ū	will also send an email with more information regarding that. All Board members are welcome to take these training courses as a refresher for the CoC.
•	As far as commitee recruitment, Chelsea contacted all the staff/ chairs asking if they have any vacancies and if they could provide an overview of the purpose and types of seats of the committee at the Feb Board meeting.
Consen	t Agenda
Decem	ber Board Meeting Minutes
Board \	/ote
•	The floor was open for questions. None were asked.
٠	Approval of the December 2023 CoC Board Meeting minutes was motioned by Dr. Gerald Curley and seconded by Desiree Arscott. The vote passed.
CAM Tı	ansition Updates
Summa	<u>ry –</u>
•	There was an overview of the purpose and history of CAM which stands for Coordinated Assessment Model; however, this is the Coordinated Entry system for Detroit, Hamtramck, and Highland Park.
	<ul> <li>This model connects people experiencing homelessness to available resources in the homelessness response system.</li> </ul>
•	It was established in 2013 and managed by Southwest Counseling Solutions.
•	In September 2022, SWCS relinquished its role as CAM Lead Agency and from there, the CAM Transition began which included various stakeholders, agencies, members from the CoC, etc. to carry out this transition. (please review the slides to see the full timeline).
•	This past month, the CAM in-person access sites have officially launched, and a new shelter access prioritization process will be piloted.
	• The access sites provide phone and in person services which assist clients with diversion, emergency shelter referral, and street outreach referral.
	• They also have resource navigation teams who will meet the client to assess their needs to determine which potential resources will best fit their situation.
•	Housing Resource Prioritization & Referral
	<ul> <li>Housing resources are given to those with the highest needs first, based on the assessment.</li> </ul>
	o A person can contact CAM when they need a safe place to stay for a night and if they are a resident in Detroit, Hamtramck, or Highland Park
•	CAM contact info:
	<ul> <li>Phone: 313-305-0311</li> </ul>
	<ul> <li>For general questions or to partner with CAM email: info@camdetroit.org</li> </ul>

Working to Equitably End Homelessness in Detroit, Highland Park, & Hamtramck

Strategic Plan Updates
Summary –
<ul> <li>Last month, the Planning Teams responsible for executing the Community Planning Sessions and surveys convened to debrief and analyze the survey results related to the identified planning objectives. Subsequently, they collaborated to formulate recommended Improvement Objectives and Activities. These proposals were thoroughly discussed with the Strategic Plan Oversight Commission (SPOC) during their meeting on December 13, 2023.</li> <li>The ideas that emerged as priorities through these extensive processes will undergo continuous review and refinement. The pivotal responsibility of</li> </ul>
determining the final content for the Strategic System Improvement Plan now rests with the SPOC. The current timeline projects the plan's finalization and adoption in March 2024, with implementation slated to occur between 2024 and 2028.
Buersmeyer Manor Amendment
<ul> <li>Summary –</li> <li>COTS has been the recipient of the Buersmeyer CoC (operating) grant since 2004. Recognizing the need for upgrades to their building but lacking additional funding, they proactively engaged with the community to secure additional support.</li> <li>Exploring various avenues, COTS turned to tax credit dollars through MSHDA, initiating the process last year by applying for gap funding. Negotiating this terrain involved navigating committee reviews to ensure alignment with community priorities. Their application to HUD was successful, opening new avenues for funding.</li> <li>Originally conceived as a 10-unit project, COTS is now contemplating a transformation from an operating project to a leasing project, thereby contributing an additional Permanent Supportive Housing (PSH) project to the community. While the 10-unit project at Buersmeyer is in transition, the LIHTC process will bring in additional units for the supportive housing stock.</li> </ul>
The approval to let COTS amend the Buersmeyer Grant was motioned by Sarah R. and seconded by Dr. Gerald C. The vote passed.
CHS Shelter housing Placement RRH
<ul> <li><u>Summary –</u></li> <li>A concept emerged for a new Rapid Re-Housing (RRH) Project, leveraging Housing Choice Vouchers (HCV). The program took flight in 2022 with initial funding from the City, a combination of ESG and CDBG-CV. Partnering with CHS as their dedicated provider, the initiative has thrived over the past year.</li> </ul>
<ul> <li>The primary objective is to expand shelter capacity and extend support to households utilizing HCV vouchers. Drawing a distinction between Supportive Housing Program (SHP) and RRH, SHP focuses on case management and security deposits, as the voucher covers rental assistance. In contrast, the conventional RRH offers rental assistance for up to 24 months.</li> </ul>
<ul> <li>CHS has actively cultivated relationships to facilitate data sharing, enhance communication, and institute new processes to better support clients.</li> <li>Since November 2022, SHP has enrolled 194 households with an additional 8% remain active in the program. Only 2% have exited.</li> </ul>
<ul> <li>On average, SHP households achieve housing placement within 57 days of initial enrollment. (please refer to slides for more data)</li> <li>The next steps would be to keep tracking SHP households after exiting and to ensure that folks are able to remain stably housed with vouchers.</li> </ul>
Introduction of 2024 Board Members
There was an introduction for the 2024 Board members. Congratulations to all who were elected!
Public Comments
Summary-

Working to Equitably End Homelessness in Detroit, Highland Park, & Hamtramck

• The floor was open to public comments. Each participant had 3 minutes to share their public comment.

**Candace M. closed the meeting at 4:30pm.** The next CoC Board meeting will be on Monday, Feb 5, 2024 from 2 – 4:30pm. Location will continue to be virtual.

# ATTACHMENT TWO

Working to Equitably End Homelessness in Detroit, Highland Park, Hamtramck

Board member attendance and timely notification of absences is vital in ensuring that we are able to reach quorum at our meetings. Per the governance charter, our attendance policy is as follows: "Members

of the Detroit CoC Board may remove a Board member (elected or appointed) who is absent for two (2) Board regularly scheduled meetings in any twelvemonth period. Unexcused absences from special meetings will generally not beconsidered in this calculation but may be included as appropriate. Absences areconsidered excused if the CoC Board Chair is notified within 8 hours of the meeting via phone, e- mail, or letter."

In order to be considered excused, please send written notice to the Board Chair (cthomas@alternativesforgirls.org), Secretary (cnmorgan@cotsdetroit.org), and the Program Coordinator (nicole@handetroit.org) at least 8 hours before the

meeting commences. After one unexcused absense, the board member will be sent a warning notification. If during that calendar year, the board member

has an additional unexcused absense, they will be removed.

# 2024 New Board Member Class Attendance

Board Member	Transition										Total Present	Total Excused Absence	Total Unexcused Absence
Desiree Arscott	Continued Service	Р	,						,				
Scott Jackson	CAM Represenatative	Р											
Tasha Gray	CoC Lead Representative	Р											
Kiana Harris	HMIS Lead Representative	Р											
Chris Harthen	Continued Service	Р											
ReGina Hentz	Continued Service	Р											
Ferra Linzner	HRD Representative	Р											
Candace Morgan - vice chair	Continued Service	Р											
Sarah Rennie	Continued Service	Р											
Ari Rettenburg	City Council Representative	Р											
Courtney Smith	Continued Service	Р											
Frica George	Continued Service	Р											
Gerald Curley	VA Representative	Р											
aura Brown	Continued Service	Р											
ulisa Abad	Continued Service	Р											
Alan Rosetto	Newly elected	Р											
Angel Reed	Newly elected	А											
ydia Goddard	Newly elected	Р											
Benne Baker	Newly elected	Р											
ori Kitchen Buschel	Newly elected	Р											
Fammy Black	Newly elected	Р											
Armani Arnold	Newly elected	Р											
Michelle Parker	DPSCD Representative	Р											
Fania James	replaced June White	Р											
			Boar	d Memb	er Transiti	on Perio	d Atten	dance					
	Board Member		Total Present	Total Excused Absence	Total Unexcused Absence	Board	l Member			Total Present	Total Excused Absence	Total Unexcused Absence	-

y be	CODES:	KEY:	
	P- Present	N/A- No longer a Board Member or	Newly Elected
	U- Unexcused Absence	Member has transitioned	Appointed
	E- Excused Absence		Elected Leadership

# ATTACHMENT THREE

# Executive Committee

JANUARY 10, 2024 | 4-5 PM |

# MINUTES

# Attendance

Attendees: Candace M., Chelsea J., Elise G., Kiana H., ReGina H., Dr.Gerald C., Terra L., Tasha G., Erica G., Scott J.

Excused:

Time	Item& Notes	Presenter/ Facilitator	Suppor ting Materi als
4:00-	Welcome	Candace	
4:05			
4:05pm-	CoC Board Chair	Chelsea	
4:30	- Context: Our former Board chair term has expired.		
	Chelsea have reached out to the entire board asking if anyone was interested.		
	<ul> <li>Need to figure out a strategy on who will be best fit to</li> </ul>		
	become the next Board chair.		
	- It was asked, "have we ever looked at the role and		
	suggested it to people?"		
	• A: There were a few people that were suggested		
	and reached out to inquire if they wanted to run		
	for the seat. No responses yet.		
	<ul> <li>In the past, the CoC gave a general ask of who was</li> </ul>		
	interested, gave information about the role of the chair		
	seat, put them on a ballot and let the Board vote at a		
	designated Board meeting, but it was never an official		
	application process. There were concerns about only		
	having one person who was interested in running and		
	being elected by default because of no other		
	candidates.		
	<ul> <li>It was suggested to add that a certain number of</li> </ul>		
	percentages must be "yes" for someone to be elected in the GC.		
	<ul> <li>It was also recommended to have the</li> </ul>		
	candidates prepare a 3- minute speech on why		
	they want to become chair prior to the Board		
	vote. (there are no parameters on the Board		

	<ul> <li>officers' elections in the GC on how the CoC wants to conduct the votes).</li> <li>o In the past, it was mentioned to let a PWLEH hold the chair or co-chair seat. This is something that would need to be further discussed and proposed in the GC revisions.</li> <li>It was asked "is there something in the GC to prevent from saying to the body to vote for 2 chairs?"</li> <li>o The answer is not known, but this can be proposed to add in the GC once the process starts.</li> </ul>		
4:30pm- 4:50	<ul> <li>Planning for the Goverance Charter <ul> <li>In the past, the process started in January, where proposed changes that have been collected throughout the prior year were presented to the GM. The recruitment for the GC Review ad hoc committee then took place and started to commence. The draft of the GC was then sent out for public comments, and the vote for the final GC would happen at the May GM meeting.</li> <li>HAND recommended that the GC timeline should be pushed back to align with the strategic planning outcomes.</li> <li>Proposed timeline: <ul> <li>Feb/March: recruitment begins for GC adhoc</li> <li>March-May: GC ad hoc meetings commence</li> <li>Mary: release for public comments</li> <li>June: GC ad-hoc reviews PC</li> <li>July: GM votes</li> </ul> </li> <li>It was also recommended that the GC ad hoc committee members should include some SPOC members, CoC lead agencies staff, City staff etc. in addition to volunteers so that people on the committee have knowledge of the strategic plan and the CoC's vision.</li> <li>Chelsea will give a presentation on the process on how the GC is updated and the proposed timeline to the GM and BM.</li> <li>It was suggested to ask the CoC to allow our cochair to be the interim chair until the GC is finalized, which would ideally be July 2024.</li> <li>The group agreed to present to the Board a revised GC timeline. Also, to ask the Board to vote</li> </ul> </li> </ul>	Tasha/Chelsea	

	<ul> <li>to push back the CoC Board chair elections and to allow the vice chair to be the interim chair until the GC is finalized.</li> <li>If the Board agrees, then we ask the interested parties to retain their name until the chair elections happen.</li> <li>If the Board does not agree, then we would have to vote on the candidates who stated their interest.</li> </ul>	
4:50pm- 5:00	<ul> <li>Email</li> <li>There have been several emails that have been sent out to the Board from a board member regarding the issue.</li> <li>There have been discussions around Board member etiquette and how to address concerns that have been raised.</li> <li>It was recommended to take advantage of the GC revisions to add a code of conduct for board members to adhere to.</li> <li>It was suggested to talk to the Board to create a Code of Conduct and create a no tolerance policy.</li> <li>It was suggested to have a facilitated meeting with all the Board members to weigh in on the Code of Conduct.</li> <li>It was also recommended to review the Board agreement/COI, develop protocols, and have training on such.</li> <li>The group was also asked if members from the EC time have to meet again to formulate a plan to address it. Also, to brainstorm some anticipated responses if anything was to come up.</li> </ul>	Tasha/all

# **Executive Committee**

JANUARY 23, 2024 | 4-5 PM |

# MINUTES

# Attendance

Attendees: Dr.Gerald C., ReGina H., Amanda S., Eleanor B., Erica G., Elise G., Kaitie G., Kiana H., Scott J., Chelsea J.,

Excused: Candace M. Tasha G., Terra L.

Time	Item& Notes	Presenter/ Facilitator	Supporting Materials
4:00pm	Welcome	Dr. Gerald	
4:00pm-4:10	<ul> <li>Issue Brief <ul> <li>The EC decided to get info out to the Board and the GM regarding the recent CoC Board elections.</li> <li>The group had the opportunity to give their final feedback and suggestions for the brief.</li> <li>The next step is to send the brief out to the GM and Board.</li> <li>It was decided to let the members who were absent at this meeting get an opportunity to vote to approve the brief before sending it out to the CoC Board and GM.</li> </ul> </li> <li>Based on the charter, it was decided that the secretary will send the issue brief in lieu of our vice</li> </ul>	Kiana	
4.10 5.00	chair.		
4:10pm-5:00	<ul> <li>Feb Board Agenda <ul> <li>Who will facilitate the Board discussion?</li> <li>It was decided that Candace, Dr. G, and Tasha will facilitate the latter part of the CoC BM agenda.</li> </ul> </li> <li>Push back CoC Chair Elections <ul> <li>It was recommended to postpone the board chair elections considering the GC revision timeline and to align with SP potential outcomes.</li> <li>It was decided to send an electronic poll so that the board can vote if they want to push back the CoC chair elections.</li> <li>It was suggested to prepare a response to any of the Board members who were interested.</li> </ul> </li> <li>Code of Conduct <ul> <li>It was decided to introduce the idea of</li> </ul> </li> </ul>	Chelsea	

Board meeting for Board members to adhere	
to for future references.	

**ATTACHMENT FOUR (A)** 

# Report of the Detroit Continuum of Care Executive Committee

The following brief is being issued by the Detroit Continuum of Care (CoC) Executive Committee of the Detroit CoC Board to inform the full Detroit CoC Board and the CoC General Membership of facts and activities that have occurred in recent months following the November 2023 CoC Board elections.

# Issue Summary:

Following is a summary of this issue:

- In accordance with the Detroit CoC's Governance Charter, elections were held at the end of 2023 to identify new Board Members to serve on the CoC's Board.
- On November 21st, the General Membership voted to elect multiple new Board Members to various open seats, including a candidate who was running for a Member-at-Large seat, and who is also a Person With Lived Experience of Homelessness (PWLEH) who is currently experiencing homelessness.
- After the vote took place, but before the votes were tallied, it was brought to the attention of the CoC Board that this candidate has a past criminal sexual conviction on their record.
- This candidate was ultimately elected by the General Membership based on votes cast. They accepted their Board Seat and began serving their term in January 2024.
- Concerns have been raised about the individual's election to the Board, and whether there will be a decision made by the CoC regarding their Board Seat. Given the unique nature of this situation, and given that it is not the CoC's policy to conduct background checks on individuals applying for Board service, there have been ongoing discussions as to how we as a CoC will move forward regarding this issue and what, if any, actions may be taken.

# Steps Taken to Date:

Since this information became known, the CoC board has taken the following steps:

- The CoC Governance Charter was thoroughly reviewed to determine what action, if any, may be taken. See next section for more relevant Governance Charter language.
- The latter part of the December 4, 2023 CoC board meeting was held as a closed session, in accordance with the CoC Governance Charter, to inform the CoC board of the matter and discuss potential next steps. The board session was closed due to the sensitive nature of the conversation.
- The Executive Committee of the CoC board has met on several occasions to discuss the matter and examine options.
- The CoC Lead Agency made the local HUD Field Office aware of the situation. See below for how HUD has advised on this issue.
- Informal legal consultation has been sought from two different attorneys. See below for the consultative advice.

## Governance Charter Language:

Following is relevant language taken directly from the CoC Governance Charter

- **Updating Governance Charter:** Per the Governance Charter, the Detroit Continuum of Care has specific responsibilities as outlined in the Continuum of Care Interim Rule. The Interim Rule states that the CoC Governance and Management are responsible for developing a Governance Charter and reviewing and approving it annually. (pg. 18)
- **Removal of Board members**: Members of the Detroit CoC Board, whether elected or appointed, can be removed through a <sup>3</sup>/<sub>4</sub> vote by the seated Detroit CoC Board for various reasons, including but not limited

to: failure to fulfill Board duties, failure to adhere to this Charter and/or relevant policies, involvement in conduct that poses a conflict of interest, and engaging in behavior that harms the reputation of the Continuum. Subsequently, the vacant seats will be filled according to the process outlined earlier for handling vacancies. (pg. 10-11)

• Holding Closed Board Meetings: In order to promote transparency and accountability, CoC Board Meetings will remain open to the public whenever possible. However, under specific circumstances, the Board may close segments of the meeting to the public. This may be done if the nature of the conversation is sensitive and could cause harm to the parties in discussion if known to the public or if there is a valid reason that it cannot be made public knowledge. In this case, notice will be posted about the closed session and guests will be asked to leave for the designated portion of the meeting. (pg. 11)

# Advice Received to Date:

Following is the advice HAND and the CoC Board have received to date:

- The informal legal advice received thus far is that the CoC does not appear to have any legal basis for excluding or removing the individual from the CoC board.
- Upon becoming aware of the situation, the local HUD Field Office informed the CoC Lead Agency that how to move forward would be a local decision.

## Principles of Our Work

#### Housing First:

Many federally funded homeless programming (including Continuum of Care and Emergency Solutions Grants programs) are required to follow the principles of housing first. Housing First is a recovery-oriented, evidencebased philosophy that recognizes housing is a basic human right, and that people are better equipped to make progress in their lives if they have a safe, stable place to live. Through Housing First, people should have access to permanent housing resources without having to meet any prerequisites, like sobriety or the completion of programs. Housing First recognizes that homelessness is, first and foremost, a housing crisis, which can be addressed and resolved by providing safe, affordable housing.

Following a Housing First approach means Emergency Solutions Grants (ESG) and Continuum of Care (CoC) providers are not to "screen out" an otherwise eligible household based on criminal history. Only in limited circumstances, such as a site-based project where children are present, may a person be screened out due to criminal history. Information on criminal history should be used only in determining the most appropriate housing placement or service provision. Additionally, CoC and ESG funded programs are expected to identify and negotiate with landlords who may otherwise be hesitant to renting to people with a criminal history. As system leaders, the CoC Board is held to the same standards and must be certain that policy and programming are not designed in exclusionary or discriminatory ways.

#### **Detroit CoC Vision:**

The Detroit Continuum of Care's vision is a collective response to prevent and end homelessness, grounded in racial equity, where:

- The system is led by people who have experienced homelessness (PWLEH) and who reflect the community
- Members of the community rarely experience homelessness, and when they do, it's for a short time and only once
- Homelessness and housing priorities are intentionally aligned for housing security
- Housing and services are rooted in dignity

As evidenced by the vision above, our CoC has committed to centering PWLEH in system leadership and decisionmaking. Our system is committed to minimizing barriers for persons experiencing homelessness and striving for programming that is rooted in dignity for all persons served. This includes people of all backgrounds including those with criminal records.

#### **Criminal History and Homelessness:**

A MSHDA survey revealed that:

- 4 million Michiganders have a criminal conviction of some kind.
- People with conviction histories in MI faced the highest levels of housing discrimination.
- 63 percent of Michigan landlords indicate that criminal records have been a factor in denying tenancy.

In data released by the Vera Institute of Justice in 2023, we see the following:

- Formerly incarcerated people are 10 times more likely to be unhoused than the general public.
- The relationship between homelessness and incarceration is cyclical as housing instability increases, the likelihood of future system involvement increases as well.
- Providing stable housing to all people has a direct correlation to increasing public safety a person's odds of recidivism reduce by 83% when they are housed vs when they are not. And their odds of committing any crime in the future are reduced by 80%.

Recognizing the high levels of housing discrimination for persons with a criminal record, in 2019 Detroit enacted a Fair Chance Housing Ordinance which gives persons the right to have their criminal records be considered last when determining eligibility for housing. Under the ordinance, a person has the right to have all their credit history, income, and leasing history for affordable housing decided and offered a conditional lease before the housing provider knows anything about their prior arrest conviction record.

The Detroit CoC should be mindful about the level of weight that it places on a person's former criminal record – both in service implementation as well as design. To truly create an equitable homeless response, the system must work to reduce barriers for all persons experiencing homelessness. Representation from those facing the biggest barriers within the system is essential to truly understand the impacts of current programming and to design effective solutions.

#### **Board Member Agreement Considerations:**

Every year CoC Board members must sign an agreement in which they commit to their responsibilities and expectations for engagement. Highlighted below are some relevant commitments that Board members have made:

- Commit to listen, value and utilize the experience and contribution of people who are or have experienced homelessness as equal partners in ending homelessness.
- Cooperate with and respect the opinions of fellow Board members and leave personal prejudices out of all board discussions. Support actions of the Board even when the Board member personally did not vote in favor of the action taken.
- Put the interest of the CoC (system) above your organization and personal interests.
- Show respect and courteous conduct in all CoC meetings.

#### Next Steps:

The following next steps are or will be taken:

- A contract is being negotiated by HAND, as the CoC Lead Agency, to secure formal legal advice. The advice will be shared and additional steps may be taken depending upon the recommendations.
- The CoC Governance Charter will undergo its typical annual review and update in the upcoming months. Changes to the Governance Charter may include changes to how CoC Board members are selected. Proposed changes to the Governance Charter may be made by members of the CoC Board and CoC General Membership. All proposed changes to the CoC Governance charter will go through the standard public comment and approval process.
- The CoC Board and CoC General Membership will receive more information on this issue at their upcoming meetings.

- An updated Code of Conduct for CoC Board members and Board Member Agreement will be developed for all current and future CoC Board members to sign.
- The CoC Board will have a discussion on its values and reaffirm or update them as needed.

#### **Resources:**

It is recognized that the nature of the topic may be triggering and difficult for people to consider. Therefore, the following resources may be accessed for general mental health support or crisis intervention related to domestic violence or sexual assault:

#### Detroit Wayne Integrated Health Network

- •1-800-241-4949
- •Website: www.dwihn.org
- •Crisis intervention, therapy, referrals for behavioral health, substance use disorder, and more

#### First Step

- •734-722-6800 or
- •1-800-658-2683
- •Website: www.firststep-mi.org
- Domestic Violence and Sexual Assualt survivor support

#### **Avalon Healing Center**

- •Main Office: 313-964-9701
- •24/7 Crisis Line: 313-474-SAFE
- •Website: https://avalonghealing.org
- Counseling, support groups, alternatives therapy (yoga, art), advocacy for survivors of sexual assault or human trafficking or their families.